

June 30, 2016

To whom it may concern:

I am pleased to provide this letter of recommendation for Sherman Teichman, who, for three decades, served as the Founding Director of the Institute for Global Leadership ("the IGL") at Tufts University. Under Sherman's visionary leadership, the IGL has taught generations of Tufts students to approach international problems by embracing the complexities in our world, and then engaging as global citizens to make a positive difference.

Fueled by Sherman's passionate commitment to the peaceful resolution of world conflicts, the IGL has both initiated programs and inspired students to create their own, resulting in an extraordinary range of opportunities for students to become involved on the world stage. Such programs have included *Empower*, a Clinton Global Initiative award-winning effort dedicated to social entrepreneurship, *The Program for Narrative Documentary Practice* mentored by famed photographers of VII Photo Agency, and ALLIES, (Linking Leaders in Education and the Services), a student civil-military organization that now has chapters at all U.S. military academies. Through its richly diverse program offerings and Sherman's extensive worldwide network of colleagues, the IGL collaborates with educational institutions around the globe, from Afghanistan, Israel, and South Africa, to China, Russia and beyond.

Perhaps the best known of IGL's program offerings is its landmark course, Education for Public Inquiry and International Citizenship (EPIIC). Through EPIIC, Sherman challenges students each year to rigorously examine a particular theme, which invariably raises some of the most difficult global issues of our time. The capstone of EPIIC is its annual symposium, which attracts some of the finest academics and practitioners in the world, including a host of Nobel Laureates. During the EPIIC symposium each year, our students work directly with international leaders, activists, and scholars over a five day period to delve deeply into that year's chosen theme. At Sherman's request, many of these renowned experts continue to advise and mentor them as they develop their own interests and careers

Sherman's ability to provide transformative, immersive educational opportunities has not gone unnoticed in the world outside of Tufts. The *Boston Globe* has written that EPIIC "illustrates the possibilities for moral and intellectual relevance at a university," noting that, "at a time when the national discourse seems reduced to its lowest common denominators, EPIIC is a refreshing antidote. Far from looking to simplify the world, the symposium aims to teach students to respect complex human systems."

To mark the 30th anniversary of EPIIC, Sherman was honored with an award from Harvard University's Belfer Center for his "courage to reach across dangerous divides." Among other honors, Sherman was also acknowledged by The Peace Islands Institute with its Global Education Award, and was invited to join the United States Air Force Academy's Board of Overseers. Under his leadership, the IGL was recently recognized by the Carnegie Corporation of New York as the "proven breeding ground" for the next generation of leaders in international relations and security, and as worthy of its first-ever grant directed to a primarily undergraduate educational program.

Sherman's energy, vision, and skill have translated into an ability to raise millions of dollars for the IGL. Perhaps the most telling tribute to Sherman's impact, however, is his extensive, loyal and engaged community of IGL alumni who have graduated to become highly accomplished in their own right, attaining prominence in many fields, including diplomacy, the military, the arts and science. Hundreds of IGL alums cite Sherman as having given them the spark that led them in the direction they have followed, and as having played a decisive role in their education. They recently honored him with an endowment in his name that will be used to ensure the future of the EPIIC colloquium and symposium for many years to come.

Given its extraordinary impact, I have publicly described the IGL as the "Jewel of Tufts." We are fortunate to have had the benefit of Sherman's vision and skill in establishing this rich educational resource for our students. I heartily recommend him as an educator who fulfills the dictum that scholarship and teaching be dedicated to addressing the world's most pressing problems.

Very truly yours,

Anthony P. Monaco  
President, Tufts University